

## Neonatal-Perinatal Medicine Milestones

ACGME International, Inc. (ACGME-I)



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## Neonatal-Perinatal Medicine Milestones

The Milestones are designed only for use in evaluation of residents and fellows in the context of their participation in ACGME-I-accredited residency and fellowship programs. The Milestones provide a framework for the assessment of the development of the resident or fellow in key dimensions of the elements of physician competence in a specialty or subspecialty. They neither represent the entirety of the dimensions of the six domains of physician competence, nor are they designed to be relevant in any other context.

## **Understanding Milestone Levels and Reporting**

This document presents the Milestones, which programs use in a semi-annual review of resident or fellow performance, and then report to the ACGME-I. Milestones are knowledge, skills, attitudes, and other attributes for each of the ACGME-I Competencies organized in a developmental framework. The narrative descriptions are targets for resident/fellow performance throughout the educational program.

Milestones are arranged into levels. Tracking from Level 1 to Level 5 is synonymous with moving from novice to expert resident or fellow in the specialty or subspecialty. For each reporting period, the Clinical Competency Committee will review the completed evaluations to select the milestone levels that best describe each learner's current performance, abilities, and attributes for each subcompetency.

These levels *do not* correspond with post-graduate year of education. Depending on previous experience, more junior residents/fellows may achieve higher levels early in their educational program just as more senior residents/fellows may be at a lower level later in their educational program. There is no predetermined timing for a resident or fellow to attain any particular level. Residents and fellows may also regress in achievement of their milestones. This may happen for many reasons, such as over-scoring in a previous review, a disjointed experience in a particular procedure, or a significant act by the resident/fellow.

Selection of a level implies the resident/fellow substantially demonstrates the milestones in that level, as well as those in lower levels (see the diagram on page iv).

## **Additional Notes**

Level 4 is designed as a graduation *goal* but *does not* represent a graduation *requirement*. Making decisions about readiness for graduation and unsupervised practice is the purview of the program director. Furthermore, Milestones 2.0 include revisions and changes that preclude using the Milestones as a sole assessment in high-stakes decisions. Level 5 is designed to represent an expert resident or fellow whose achievements in a subcompetency are greater than the expectation. Milestones are primarily designed for formative, developmental purposes to support continuous quality improvement for individual learners, education programs, and the specialty. ACGME-I and its partners will continue to evaluate and perform research on the Milestones to assess their impact and value.

Examples are provided for some milestones within this document. Note: The examples are not the required element or outcome; they are provided as a way to share the intent of the element.

Some milestone descriptions include statements about performing independently. These activities must occur in conformance with ACGME-I supervision guidelines as described in the applicable Program Requirements, as well as with institutional and program policies. For example, a resident who performs a procedure independently must, at a minimum, be supervised through oversight.

A Supplemental Guide is also available to provide more context regarding the intent of each subcompetency, as well as examples for each level, assessment methods or tools, and other resources. The Supplemental Guide, like examples contained within the Milestones, is designed only to assist the program director and Clinical Competency Committee; it is not meant to demonstrate any required element or outcome.

The diagram below presents an example set of milestones for one subcompetency in the same format as the ACGME-I Report Worksheet. For each reporting period, a resident's/fellow's performance on the milestones within each subcompetency will be indicated by selecting the Milestones Level that best describes that individual's performance in relation to those milestones.

Systems-Based Practice 1: Patient Safety and Quality Improvement				
Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates knowledge of common patient safety events	Identifies system factors that lead to patient safety events	Participates in analysis of patient safety events (simulated or actual)	Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	Actively engages teams and processes to modify systems to prevent patient safety events
Demonstrates knowledge of how to report patient safety events	Reports patient safety events through institutional reporting systems (simulated or actual)	Participates in disclosure of patient safety events to patients and their families (simulated or actual)	Discloses patient safety events to patients and their families (simulated or actual)	Role models or mentors others in the disclosure of patient safety events
Demonstrates knowledge of basic quality improvement methodologies and metrics	Describes local quality improvement initiatives (e.g., community vaccination rate, infection rate, smoking cessation)	Participates in local quality improvement initiatives	Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	Creates, implements, and assesses quality improvement initiatives at the institutional or community level
Comments:  Not Yet Completed Level 1				
Selecting a response box in the middle of a level implies that milestones in that level and in lower levels have been substantially demonstrated.		Selecting a response to between levels indicate in lower levels have be demonstrated as well a milestones in the higher	es that milestones een substantially as <b>some</b>	

Patient Care 1: Neonatal and Maternal History					
Level 1	Level 2	Level 3	Level 4	Level 5	
Gathers information following a template	Adapts the template to filter and prioritize pertinent positives and negatives or missing data	Gathers and synthesizes the history for uncomplicated or typical presentations	Gathers and synthesizes the history, including sensitive data, for complicated or atypical presentations	Synthesizes and reappraises the history, incorporating subtle clues for potentially rare presentations	
Comments:				Completed Level 1	

Patient Care 2: Physical Exam				
Level 1	Level 2	Level 3	Level 4	Level 5
Performs a physical examination based on a templated order	Performs a complete physical examination and identifies variants and abnormal findings	Adapts the physical examination based on gestational age, patient status, and clinical acuity, and interprets findings to build a differential diagnosis	Synthesizes and reappraises information gathered via the physical examination to narrow the differential diagnoses	Detects and integrates subtle physical examination findings to distinguish nuances among competing diagnoses
Comments:  Not Yet Completed Level 1 Not Yet Assessable				

Patient Care 3: Organization and Prioritization of Patient Care					
Level 1	Level 2	Level 3	Level 4	Level 5	
Organizes patient care for an individual patient	Organizes patient care responsibilities for multiple patients	Prioritizes and delegates the simultaneous care of patients; triages urgent and emergent issues	Efficiently prioritizes and delegates patient care responsibilities, maintains situational awareness, and anticipates urgent and emergent issues	Serves as a role model and coach for balancing patient care responsibilities and unit needs	
Comments:  Not Yet Completed Level 1  Not Yet Assessable					

Patient Care 4: Clinical Reasoning					
Level 1	Level 2	Level 3	Level 4	Level 5	
Uses pattern recognition to formulate a broad differential diagnosis	Develops illness scripts and formulates a holistic patient assessment	Refines illness scripts, while using strategies to identify cognitive bias	Reappraises illness scripts in real time while using strategies to minimize cognitive bias	Serves as a role model in clinical reasoning and strategies to minimize cognitive bias	
Comments:			Not Yet Co	ompleted Level 1	

Patient Care 5: Disease Management in Neonatal Care				
Level 1	Level 2	Level 3	Level 4	Level 5
Develops and implements care plans for patients with a low level of acuity/complexity	Develops and implements care plans for patients with a high level of acuity/complexity	Coordinates and implements multidisciplinary care plans for patients with a high level of acuity/ complexity	Manages patients with multiple levels of acuity/complexity while anticipating future needs and minimizing long-term consequences	Role models and coaches others in the management of patients requiring complex multidisciplinary care, while anticipating future needs and minimizing long-term complications
Comments:  Not Yet Completed Level 1  Not Yet Assessable				

Patient Care 6: Procedures				
Level 1	Level 2	Level 3	Level 4	Level 5
Performs simple procedures with assistance  Recognizes common complications	Performs complex procedures with assistance  Recognizes uncommon complications	Performs complex procedures  Anticipates, recognizes, and manages common	Adapts technique based on patient acuity and anatomy  Anticipates, recognizes, and manages	Is recognized as a procedural expert
·	•	complications	uncommon complications	
Comments:			Not Yet Co Not Yet As	ompleted Level 1

Patient Care 7: Emergency Stabilization					
Level 1	Level 2	Level 3	Level 4	Level 5	
Identifies unstable patients and performs basic interventions	Identifies patients with acute deterioration and initiates advanced resuscitation measures	Leads resuscitations, including critical decision making, and anticipates next steps	Integrates family and support services while leading resuscitations	Coaches others to lead resuscitations while integrating family and support services	
Comments:			Not Yet Co Not Yet As	ompleted Level 1	

Patient Care 8: Discharge from the Neonatal Intensive Care Unit				
Level 1	Level 2	Level 3	Level 4	Level 5
Identifies patient readiness and prepares the patient for discharge	Makes discharge decisions for patients with low-complexity needs and addresses family resources	Partners with the patient's family in discharge planning and provides education, while anticipating and coordinating multidisciplinary follow-up care	Partners with the patient's family in discharge planning and provides education for a patient with high-complexity needs, while anticipating and coordinating multidisciplinary follow-up care	Role models partnering with patients' families in discharging and providing education for patients with high-complexity needs
Comments:  Not Yet Completed Level 1  Not Yet Assessable				

Medical Knowledge 1: Neonatal-Perinatal Medical Knowledge				
Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates basic knowledge of normal maternal-fetal and neonatal physiology	Demonstrates knowledge of maternal-fetal and neonatal pathophysiology	Applies knowledge of pathophysiology of common and typical conditions to guide patient care	Integrates knowledge of pathophysiology of complicated and atypical conditions to guide patient care	Is recognized as an expert in maternal-fetal and neonatal pathophysiology
Comments:				
			Not Yet Co Not Yet As	ompleted Level 1

Medical Knowledge 2: Diagnostic Evaluation				
Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates knowledge of diagnostic evaluations	Demonstrates knowledge of risks, benefits, indications, and alternatives to common diagnostic evaluations	Applies knowledge of diagnostic evaluations based on risks, benefits, indications, alternatives, and limitations to patient care	Applies knowledge of diagnostic evaluations to prioritize testing to achieve high-value care	Role models diagnostic evaluation that achieves high-value care
Comments:				Completed Level 1 Assessable

Systems-Based Practice 1: Patient Safety and Quality Improvement				
Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates knowledge of common patient safety events	Identifies system factors that lead to patient safety events	Participates in analysis of patient safety events (simulated or actual)	Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	Actively engages teams and processes to modify systems to prevent patient safety events
Demonstrates knowledge of how to report patient safety events	Reports patient safety events through institutional reporting systems (simulated or actual)	Participates in disclosure of patient safety events to patients and their families (simulated or actual)	Discloses patient safety events to patients and their families (simulated or actual)	Role models or mentors others in the disclosure of patient safety events
Demonstrates knowledge of basic quality improvement methodologies and metrics	Describes local quality improvement initiatives (e.g., community vaccination rate, infection rate, smoking cessation)	Participates in local quality improvement initiatives	Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	Creates, implements, and assesses quality improvement initiatives at the institutional or community level
Comments:  Not Yet Completed Level 1				

Systems-Based Practice 2: System Navigation for Patient-Centered Care					
Level 1	Level 2	Level 3	Level 4	Level 5	
Demonstrates knowledge of care coordination	Coordinates care of patients in routine clinical situations, effectively utilizing the roles of the interprofessional teams	Coordinates care of patients in complex clinical situations, effectively utilizing the roles of the interprofessional teams	Role models effective coordination of patient- centered care among different disciplines and specialties	Analyzes the process of care coordination and leads in the design and implementation of improvements	
Identifies key elements for safe and effective transitions of care and hand-offs	Performs safe and effective transitions of care/hand-offs in routine clinical situations	Performs safe and effective transitions of care/hand-offs in complex clinical situations	Role models and advocates for safe and effective transitions of care/hand-offs within and across health care delivery systems, including outpatient settings	Improves quality of transitions of care within and across health care delivery systems to optimize patient outcomes	
Comments:  Not Yet Completed Level 1					

Systems-Based Practice 3: Physician Role in Health Care Systems					
Level 1	Level 2	Level 3	Level 4	Level 5	
Identifies key components of the complex health care system (e.g., hospital, skilled nursing facility, finance, personnel, technology)	Describes how components of a complex health care system are interrelated, and how this impacts patient care	Discusses how individual practice affects the broader system (e.g., length of stay, readmission rates, clinical efficiency)	Manages various components of the complex health care system to provide efficient and effective patient care and transition of care	Advocates for or leads systems change that enhances high value, efficient, and effective patient care and transition of care	
Describes the principles of cost-effective care	Delivers care with consideration of each patient's payment model	Engages with patients in shared decision making, informed by cost-effective care principles	Advocates for patient care needs (e.g., community resources, patient assistance resources) regardless of ability to pay	Participates in health policy advocacy activities	
Comments:  Not Yet Completed Level 1					

Practice-Based Learning	and Improvement 1: Evide	nce-Based and Informed P	Practice	
Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates how to access and use available evidence, and incorporate patient preferences and values in order to take care of a routine patient	Articulates clinical questions and elicits patient preferences and values in order to guide evidence-based care	Locates and applies the best available evidence, integrated with patient preference, to the care of complex patients	Critically appraises and applies evidence, even in the face of uncertainty and conflicting evidence, to guide care tailored to the individual patient	Coaches others to critically appraise and apply evidence for complex patients, and/or participates in the development of guidelines
Comments:  Not Yet Completed Level 1				

Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth				
Level 1	Level 2	Level 3	Level 4	Level 5
Accepts responsibility for personal and professional development by establishing goals	Demonstrates openness to performance data (feedback and other input) in order to inform goals	Seeks performance data episodically, with adaptability and humility	Intentionally seeks performance data consistently, with adaptability and humility	Role models consistently seeking performance data with adaptability and humility
Identifies the factors which contribute to gap(s) between expectations and actual performance	Analyzes and reflects on the factors which contribute to gap(s) between expectations and actual performance	Analyzes, reflects on, and institutes behavioral change(s) to narrow the gap(s) between expectations and actual performance	Challenges assumptions and considers alternatives in narrowing the gap(s) between expectations and actual performance	Coaches others on reflective practice
Actively seeks opportunities to improve	Designs and implements a learning plan, with prompting	Independently creates and implements a learning plan	Uses performance data to measure the effectiveness of the learning plan and, when necessary, improves it	Facilitates the design and implementation of learning plans for others
Comments:  Not Yet Completed Level 1				

Professionalism 1: Professional Behavior and Ethical Principles				
Level 1	Level 2	Level 3	Level 4	Level 5
Identifies and describes potential triggers for professionalism lapses	Demonstrates insight into professional behavior in routine situations	Demonstrates professional behavior in complex or stressful situations	Recognizes situations that may trigger professionalism lapses and intervenes to prevent lapses in self and others	Coaches others when their behavior fails to meet professional expectations
Describes when and how to appropriately report professionalism lapses, including strategies for addressing common barriers	Takes responsibility for own professionalism lapses	Recognizes need to seek help in managing and resolving complex ethical situations	Recognizes and utilizes appropriate resources for managing and resolving ethical dilemmas as needed (e.g., ethics consultations, literature	Identifies and seeks to address system-level factors that induce or exacerbate ethical problems or impede their
Demonstrates knowledge of the ethical principles underlying informed consent, surrogate decision making, advance directives, confidentiality, error disclosure, stewardship of limited resources, and related topics	Analyzes straightforward situations using ethical principles	Analyzes complex situations using ethical principles	review, risk management/legal consultation)	resolution
Comments:  Not Yet Completed Level 1				

Professionalism 2: Accountability/Conscientiousness					
Level 1	Level 2	Level 3	Level 4	Level 5	
Takes responsibility for failure to complete tasks and responsibilities, identifies potential contributing factors, and describes strategies for ensuring timely task completion in the future	Performs tasks and responsibilities in a timely manner with appropriate attention to detail in routine situations	Performs tasks and responsibilities in a timely manner with appropriate attention to detail in complex or stressful situations	Recognizes situations that may impact others' ability to complete tasks and responsibilities in a timely manner	Takes ownership of system outcomes	
Responds promptly to requests or reminders to complete tasks and responsibilities	Recognizes situations that may impact own ability to complete tasks and responsibilities in a timely manner	Proactively implements strategies to ensure that the needs of patients, teams, and systems are met			
Comments:  Not Yet Completed Level 1					

Level 1	Level 2	Level 3	Level 4	Level 5
Recognizes status of personal and professional well-being, with assistance	Independently recognizes status of personal and professional well-being	With assistance, proposes a plan to optimize personal and professional well-being	Independently develops a plan to optimize personal and professional well-being	Coaches others when emotional responses or limitations in knowledge/ skills do not meet professional expectations
Recognizes limits in the knowledge/skills of self or team, with assistance	Independently recognizes limits in the knowledge/ skills of self or team and demonstrates appropriate help-seeking behaviors	With assistance, proposes a plan to remediate or improve limits in the knowledge/skills of self or team	Independently develops a plan to remediate or improve limits in the knowledge/skills of self or team	

Interpersonal and Communication Skills 1: Patient and Family-Centered Communication				
Level 1	Level 2	Level 3	Level 4	Level 5
Uses language and nonverbal behavior to demonstrate respect and establish rapport	Establishes a therapeutic relationship in straightforward encounters using active listening and clear language	Establishes a therapeutic relationship in challenging patient encounters	Easily establishes therapeutic relationships, with attention to patient/ family concerns and context, regardless of complexity	Mentors others in situational awareness and critical self-reflection to consistently develop positive therapeutic relationships
Identifies common barriers to effective communication (e.g., language, disability) while accurately communicating own role within the health care system	Identifies complex barriers to effective communication (e.g., health literacy, cultural)	When prompted, reflects on personal biases while attempting to minimize communication barriers	Independently recognizes personal biases while attempting to proactively minimize communication barriers	Role models self- awareness while identifying a contextual approach to minimize communication barriers
Identifies the need to adjust communication strategies based on assessment of patient/ family expectations and understanding of their health status and treatment options	Organizes and initiates communication with patient/family by introducing stakeholders, setting the agenda, clarifying expectations, and verifying understanding of the clinical situation	With guidance, sensitively and compassionately delivers medical information, elicits patient/family values, goals, and preferences, and acknowledges uncertainty and conflict	Independently, uses shared decision making to align patient/family values, goals, and preferences with treatment options to make a personalized care plan	Role models shared decision making in patient/family communication, including those with a high degree of uncertainty/conflict
Comments:  Not Yet Completed Level 1				

Level 1	Level 2	Level 3	Level 4	Level 5
Respectfully requests a consultation	Clearly and concisely requests a consultation	Checks own understanding of consultant recommendations	Coordinates recommendations from different members of the health care team to optimize patient care	Role models flexible communication strategies that value input from all health care team members, resolving conflict when
Respectfully receives a consultation request	Clearly and concisely responds to a consultation request	Checks understanding of recommendations when providing consultation		needed
Uses language that values all members of the health care team	Communicates information effectively with all health care team members	Uses active listening to adapt communication style to fit team needs		
	Solicits feedback on performance as a member of the health care team	Communicates concerns and provides feedback to peers and learners	Communicates feedback and constructive criticism to superiors	Facilitates regular health care team-based feedback in complex situations

Level 1	Level 2	Level 3	Level 4	Level 5
Accurately records information in the patient record	Demonstrates organized diagnostic and therapeutic reasoning through notes in the patient record	Concisely reports diagnostic and therapeutic reasoning in the patient record	Communicates clearly, concisely, timely, and in an organized written form, including anticipatory guidance	Models feedback to improve others' written communication
Safeguards patient personal health information	Demonstrates accurate, timely, and appropriate use of documentation shortcuts  Documents required data in formats specified by institutional policy	Appropriately selects direct (e.g., telephone, inperson) and indirect (e.g., progress notes, text messages) forms of communication based on context	Achieves written or verbal communication (e.g., patient notes, email) that serves as an example for others to follow	Guides departmental or institutional communication around policies and procedures
Communicates through appropriate channels as required by institutional policy (e.g., patient safety reports, cell phone/pager usage)	Respectfully communicates concerns about the system	Uses appropriate channels to offer clear and constructive suggestions to improve the system	Initiates difficult conversations with appropriate stakeholders to improve the system	Facilitates dialogue regarding systems issues among larger community stakeholders (institution, health care system, field)

Interpersonal and Communication Skills 4: Complex Communication with Patients' Families around Serious News					
Level 1	Level 2	Level 3	Level 4	Level 5	
Delivers serious news and prognostic information to a patient's family	Assesses what a patient's family understands about the clinical situation and identifies the family's preferences for receiving serious news	Delivers serious news to a patient's family and demonstrates empathy	Tailors communication of serious news to a patient's family based on the family's needs and preferences and the degree of clinical uncertainty	Role models empathic communication of serious news	
Comments:	Comments:  Not Yet Completed Level 1				