ACGME INTERNATIONAL

ANNUAL REPORT
2025-2026



ACGME INTERNATIONAL

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Message from the President and CEO

I am pleased to address our global community and present the 2025-2026 ACGME International Annual Report. It is a pleasure to work with our growing family of accredited institutions and programs, and all of the faculty and staff members dedicated to the education of physicians. The past year was, in many ways, a global environment that made it difficult for many of our institutional partners to focus on advancing graduate medical education (GME). Such an environment, however, often breeds innovation and inspiration. In this setting, our focus at ACGME-I has been to find ways to support the educational mission and goals of our accredited programs and institutions.

Our growth trajectory has been maintained even in the unstable geopolitical environment. As of June 30, 2025, we welcomed eight new Sponsoring Institutions, including a number of “firsts.” In Pakistan, we welcomed Shaukat Khanum Memorial Cancer Center Hospital, our second institution and first cancer hospital in that country. The American Hospital in Dubai became the next accredited institution in that emirate. Additionally, six new Sponsoring Institutions in Indonesia were accredited, representing a major step forward for that country in its goal to expand hospital-based specialist education and training. These institutions are: Harapan Kita National Women and Children Health Center; National Brain Center Hospital Mahar Mardjono Jakarta; National Cancer Center Dharmais Cancer Hospital; National Cardiovascular Center Harapan Kita; Cicendo Eye Hospital; and Soeharso Orthopedic Hospital. We also accredited 18 new programs in six countries across a range of specialties, including our first programs in Japan. We continue to learn from each engagement and build an increasingly diverse community focused on the GME enterprise.

We remain indebted to the many volunteers who staff our Review Committees-International – a multinational group of physician educators, leaders, residents, and non-physician public representatives. As I often remind our colleagues, ACGME-I staff members make no accreditation decisions whatsoever! These decisions are made through a rigorous peer-review process. As we continue to diversify our portfolio of institutions and countries that we serve, we strive to maintain high standards with appropriate flexibility and recognition of differences across nations.

In the past year, we formally began our “digital transformation” project, which is aligned with a similar effort in the US by the Accreditation Council for Graduate Medical Education (ACGME). ACGME Cloud launched to enhance access to

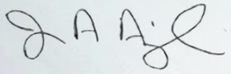
real-time analytics, reporting, and more. When all key components are released, accreditation-related activities and services currently managed in the legacy Accreditation Data System (ADS) will be fully cloud-based. Already, ACGME-I Resident/Fellow and Faculty Survey data are available for review and analysis by program directors and designated institutional officials. Over the years ahead, we will gradually roll out new features and screens, and eventually, our annual data reviews will incorporate more advanced analytics (including artificial intelligence) to improve accreditation processes and reduce administrative burden on programs and institutions.

As the last academic year concluded, we reached another important milestone at ACGME-I. Lorraine "Lori" Lewis, EdD, Executive Director of our Review Committees, announced her retirement at the end of August 2026. We also welcomed Chris Fox, PhD, who previously served as an Executive Director at the ACGME, to succeed Lori. Please see our section on this transition (p.9).

Finally, I want to stress the importance of our commitment to continuously improve our feedback to programs, and continue to add value as a global accreditor. Among the many ACGME-I-accredited Sponsoring Institutions, there are some that have been with us for over a decade, some with many years of experience in GME, and some that are just starting their journey to sponsor residencies and fellowships. Each may have different goals and objectives in working with us. In the next year, we will embark on an update to our strategic plan, inclusive of surveying our stakeholders across the world. If you get a request to complete a survey, I thank you in advance for taking the time to share your input, which will be helpful to us in shaping the ACGME-I of the future.

I always complete my yearly comments with a huge thank you to the residents, fellows, faculty members, and medical education leaders in our community. The entire ACGME-I team is privileged to work with you to improve GME and patient care in your communities.

With enthusiasm and humility,



James A. Arrighi, MD





Message from the Chair of the Board of Directors

It is a true privilege to serve alongside the members of the ACGME International Board of Directors in my role as Chair. This report reflects the dedication and commitment of a remarkable global community of institutions, program leaders, faculty members, residents, fellows, volunteers, and ACGME-I staff members who share a common purpose: advancing physician education to improve patient care. Over the past year, many regions of the world continued to navigate challenges and rapid change. Yet across our global GME community, we have seen resilience, adaptability, and an unwavering commitment to preparing the next generation of physicians.

One of the most encouraging developments this year has been the continued growth of ACGME-I, through accreditation of new Sponsoring Institutions and programs, and expanding the reach of GME grounded in quality, accountability, and continuous improvement. This growth represents more than numbers. It reflects a strengthening global network of educators and health care leaders who recognize the value of accreditation and are committed to learning from one another. The addition of institutions from new locations and specialties further demonstrates that the pursuit of educational excellence transcends borders and health care systems.

The Board is deeply grateful to the individuals whose expertise and service make this work possible. Our Board members, the Review Committees-International – including our resident and fellow representatives and public members – and physician educators contribute invaluable perspectives and professional judgment in support of high-quality GME and patient care. Accreditation is, at its core, a peer-review process. Its strength comes from the dedication of volunteers who bring their experiences and viewpoints together in service of a shared mission.

As we look ahead, the Board remains committed to ensuring ACGME-I is responsive, innovative, and prepared for the future. Our upcoming strategic planning process will provide an important opportunity to engage with stakeholders around the world and shape the priorities and plans that will guide our next chapter.

On behalf of the Board of Directors, thank you for your trust, partnership, and continued commitment to excellence. I am confident about the future contributions of ACGME-I and inspired by what we can accomplish together to advance physician education and improve patient care worldwide.

With gratitude and optimism,

Debra F. Weinstein

Debra F. Weinstein, MD

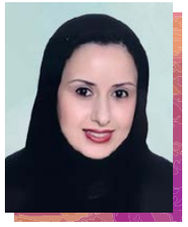


Year in Review

2026 ACGME International Awards

SUSAN H. DAY PHYSICIAN LEADER AWARD

Named to honor former ACGME-I President and Chief Executive Officer Dr. Susan H. Day, this award recognizes physicians who lead educational activities and promote values that underpin ACGME-I accreditation. The 2026 recipients are:



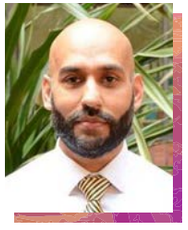
Maha M. Al Fahim, MBBCh, CCFP, Chair and Designated Institutional Official (DIO) at Sheikh Khalifa Medical City in Abu Dhabi, United Arab Emirates. Dr. Al Fahim played a transformational role in Abu Dhabi's GME evolution as the program director of the family medicine residency when it became one of the first GME programs accredited by ACGME-I in 2012. Serving as DIO since 2016, she has provided leadership to one of the largest GME institutions in the region. Dr. Al Fahim is a steadfast leader in quality medical education in the UAE and a determined and vocal resident advocate at all levels of management and governance of programs in the UAE.



Salah Zeineldine, MD, FACP, Associate Vice President for Clinical Affairs, Chief Medical Officer, Assistant Dean of GME, and DIO at the American University of Beirut, Lebanon. Serving as DIO since 2009 and as Assistant Dean of GME since 2014, Dr. Zeineldine played a critical role in growing and strengthening the institution from its Initial Accreditation in 2014 to becoming one of the largest ACGME-I-accredited Sponsoring Institutions, with oversight of more than 20 ACGME-I-accredited GME programs within a decade.

PHYSICIAN EDUCATOR AWARD

This award honors program directors and faculty members directly involved with teaching residents and fellows and caring for patients. The 2026 recipients are:



Sayed Karar Ali, MD, FACP, FRCP-Edin, Professor and Section Head of Internal Medicine at The Aga Khan University Hospital, Nairobi, Kenya. With close to two decades of experience in GME, Dr. Ali has devoted his career to strengthening residency education and training, and mentoring the next generation of physicians. During his tenure as program director of the internal medicine residency, he was instrumental in its growth and success, leading it to become the first GME program in Africa to achieve ACGME-I accreditation – establishing a new benchmark for medical education on the continent.



Nguyen Thi Tuyet, MD, PhD, Program Director, Internal Medicine Residency Program, and DIO at VinUniversity in Hanoi, Vietnam. Serving as DIO since the summer of 2025, Dr. Nguyen played a vital role in establishing and growing the institution's internal medicine, pediatrics, and surgery residency programs, leading to their ACGME-I accreditation.

STAFF AWARD

This award honors administrators and other staff members who have provided extraordinary service to the educational process, to residents or fellows, and to meeting the ACGME-I Requirements. The 2026 recipients are:



Israk Bangzaja Abdula, Specialist, Medical Education Office at Sidra Medicine in Doha, Qatar. With more than 10 years of experience in residency program management and graduate medical education, Mr. Abdula currently oversees the pediatrics residency program, ensuring smooth operations across education and training sites and supporting accreditation, wellness, scholarly activity, and faculty development initiatives. He previously served at Hamad Medical Corporation, where he was actively involved in achieving ACGME-I accreditation for both that institution and its pediatrics residency program while also supporting 13 pediatrics fellowships.



Waqar Asghar, MBA, Assistant Manager, Pediatrics Residency Program at The Aga Khan University Medical Center in Karachi, Pakistan. Since joining the Department of Paediatrics & Child Health in 2014, Mr. Waqar has taken on progressive roles in academic administration and program coordination, developing strong expertise in residency operations, accreditation processes, and faculty-resident engagement. He is widely recognized for his commitment to excellence, collaborative approach, and ability to foster a supportive environment for residents and faculty members alike. Mr. Waqar's leadership as program coordinator was instrumental in the program's successful transition to Continued Accreditation status.

Leadership Transition



The end of the 2025-2026 academic year marked a major leadership milestone, with the retirement of long-time Executive Director Lorraine C. Lewis, EdD, who is being succeeded by Chris Fox, PhD. The official transition occurred on 1 July 2026, but Dr. Lewis will assist through mid-August.

Dr. Lewis, "Lori" to most in the ACGME-I community, has been the heart and soul of the organization for 15 years. Since joining ACGME-I in 2011, she has positively impacted the education and training of thousands of residents and fellows across 15 countries, working closely with hundreds of GME professionals across 37 Sponsoring Institutions and more than 200 programs. Her skills and experience guided the organization through a proof-of-concept pilot to the mature, functional, independent global accreditor that exists today. Although her title was "Executive Director" and her role focused on supporting the work of the Review Committees-International, Lori did much more than lead the peer-review accreditation process. To the many stakeholders of ACGME-I, she was a true leader. She educated faculty members and program directors. She advised institutional and hospital leaders. She represented the voice of residents and fellows when needed. Importantly, she was always receptive to new ideas to improve accreditation processes. Simply stated, she will leave a lasting mark on ACGME-I, and a legacy of which she can be proud.

In transition and change, there is opportunity. The ACGME-I team and community enthusiastically welcome Dr. Fox. Dr. Fox joins ACGME-I comes from the Accreditation Council for Graduate Medical Education (ACGME), having served as Executive Director overseeing the Review Committees for Plastic Surgery, Surgery, and Thoracic Surgery in the US. She brings a wealth of experience working with diverse peer-review bodies and is eager to work with the international graduate medical education (GME) community in this new role. Prior to her experience at the ACGME, she held leadership positions in faculty development and GME. Dr. Fox earned her bachelor's degree in English and history from Mount Allison University in Sackville, New Brunswick, Canada, and a master's degree in applied linguistics from Iowa State University, Iowa, USA. She holds a PhD in educational leadership and policy analysis from the University of Missouri. Her longstanding interests in GME, cultural competency, curriculum and faculty development, and assessment methodologies are an ideal match for ACGME-I.

Who We Are

BOARD OF DIRECTORS

Debra F. Weinstein, MD
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Vice Chair
Lebanon

James A. Arrighi, MD
Secretary
US

John Ogunkeye, MS
Treasurer
US

Abdullatif Mohamed Al Khal, MBBCh
Qatar

Sophia Archuleta, MD
Term Began September 2025
Singapore

Josepha A. Cheong, MD
ACGME Board of Directors Representative
US

Jeffrey P. Gold, MD
Term Ended September 2025
US

Steven I. Goldstein
Term Ended September 2025
US

Joseph Kolars, MD, MACP
Term Began September 2025
US

Lim Boon Leng, MMBS, MMed (Anaes), FAMS
Term Ends September 2026
Singapore

Stephen Ludwig, MD
US

Subha Ramani, MMBS, MPH, MMEd, PhD (Health Professions Education), FAMEE
Term Began September 2025
US

Carlos Rodriguez-Galindo, MD
US

George E. Thibault, MD
Public Member
US

Claudia Wyatt-Johnson
Public Member
US


Debra F. Weinstein, MD


Kamal F. Badr, MD, ASCI, AAP


James A. Arrighi, MD


John Ogunkeye, MS

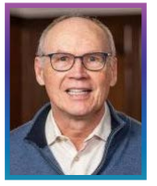

Abdullatif Mohamed Al Khal, MBBCh


Sophia Archuleta, MD


Josepha A. Cheong, MD


Jeffrey P. Gold, MD


Steven I. Goldstein


Joseph Kolars, MD, MACP


Lim Boon Leng, MMBS, MMed (Anaes), FAMS


Stephen Ludwig, MD


Subha Ramani, MMBS, MPH, MMEd, PhD (Health Professions Education), FAMEE


Carlos Rodriguez-Galindo, MD


George E. Thibault, MD


Claudia Wyatt-Johnson



REVIEW COMMITTEE-INTERNATIONAL

Medicine-Based Programs

Sawsan Abdel-Razig, MD, MEHP
Chair
United Arab Emirates

Stacy Potts, MD, MEd
Vice Chair
US

Ahmed Al Hammadi, MBChB, FRCSC
Qatar

Sayed Karar Ali, MD
Kenya

Rahma Mohamed Nasser Al Kindi, MRCGP [INT], DCH, MD, MBBS
Oman

Haya Al Thani, MD, MA
Resident Member
Qatar

Lisa Bellini, MD, MACP
US

Ann E. Burke, MD, MBA, FAAP
US

Elias Ghossoub, MD, MSc
Lebanon

Nadia Khouri, MA, MPH
Public Member
Lebanon

REVIEW COMMITTEE-INTERNATIONAL

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Chair
US

James Anderson, MD
Vice Chair
US

Salwa Abuyaqoub, MD
Qatar

Aisha Al Busaidi, MD, FRCS(C)
Oman

Maryam Al Qaydi, MD
United Arab Emirates

Nouran Alkhoori, MD
Resident Member
United Arab Emirates

Muhammad Rizwan Khan, MBBS, FCPS, FRCS, FACS, MHPE
Pakistan

Shirley Ooi Beng Suat, MBBS, MHPE, FRCSEd(A&E), FAMS
Singapore

Julie Georges Sakkab, RN
Public Member
Lebanon

Sahar Siddik-Sayyid, MD, FRCA
Lebanon

ACGME-I STAFF MEMBERS



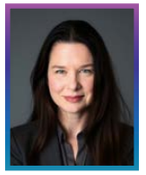
James A. Arrighi, MD
President and Chief Executive Officer



Halah Ibrahim, MD, MEHP
Vice President



Lorraine C. Lewis, EdD
Executive Director – Retired 2026



Chris Fox, PhD
Executive Director – Joined 2026



William Hart
Associate Executive Director



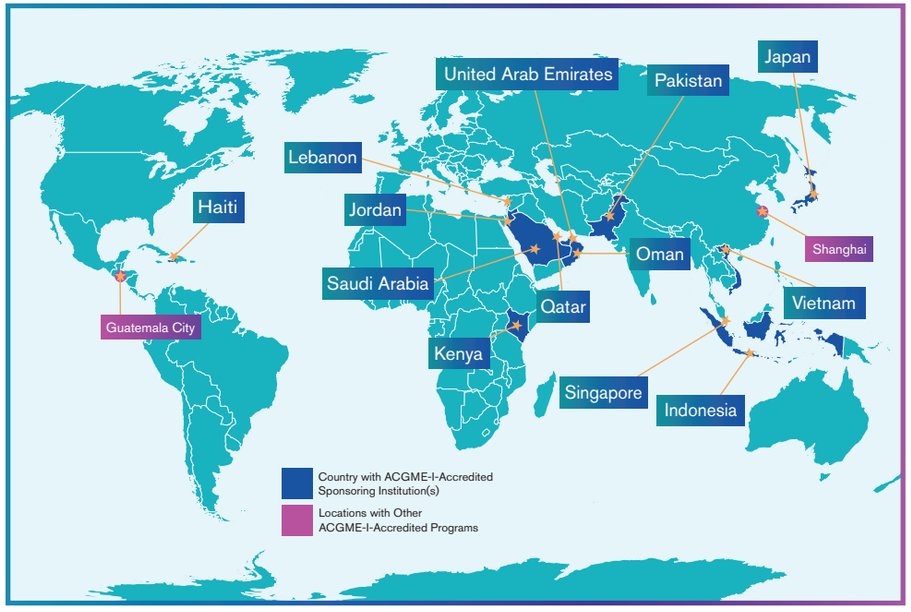
Kourtney Zimmerman
Accreditation and Project Manager



Melissa Jacobsen
Executive Assistant

Where We Are

The map below highlights the countries in which ACGME-I provides accreditation services to Sponsoring Institutions and/or programs, current as of June 30, 2026.



Statistics and Financials

Statistical Report

The data displayed here represent growth since 2011 and specific details from the 2025-2026 academic year, as applicable.

The data demonstrate the reach, size, and growth of ACGME-I in terms of the number of accredited Sponsoring Institutions and programs, countries with accreditation relationships with ACGME-I, and total learners in those accredited programs. This growth has been steady in all categories, and includes notable expansion beyond the initial residency accreditation, with 62 fellowship programs accredited in Academic Year 2025-2026.

ACGME-I currently provides accreditation services to Sponsoring Institutions and/or programs in 14 countries, as well as countries where those services are contracted but not yet in place. Represented across these 14 countries are 63 specialties/subspecialties (24 specialties and 39 subspecialties).

Academic Year Range	Total Sponsoring Institutions	Total Programs	Specialty Programs (Residency)	Subspecialty Programs (Fellowship)	Total Residents/ Fellows
2011-2012*	3	39	39	0	684
2012-2013*	10	39	39	0	850
2013-2014	10	89	61	28	1,769
2014-2015	11	99	70	29	2,274
2015-2016	12	101	72	29	2,337
2016-2017	13	133	95	38	2,759
2017-2018	13	148	109	39	3,032
2018-2019	14	149	107	42	3,038
2019-2020	16	157	108	49	3,191
2020-2021	19	164	110	54	3,216
2021-2022	20	180	122	58	3,317
2022-2023	21	193	128	65	3,506
2023-2024	23	201	127	74	3,308
2024-2025	27	202	135	67	3,428
2025-2026	37	203	141	62	3,588

** Only Singapore had accredited programs in these years*

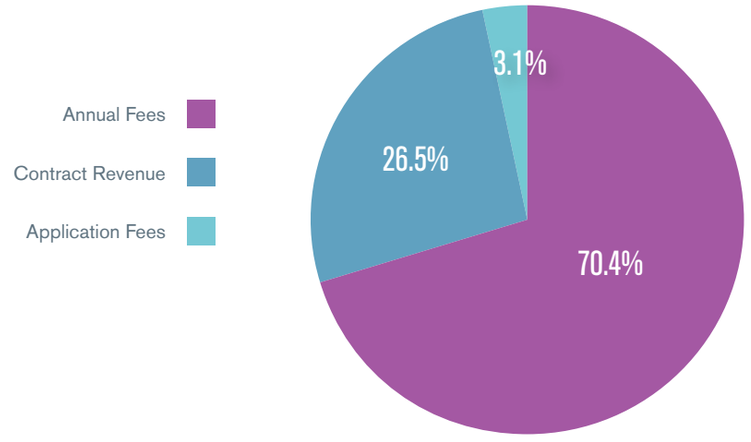
Financial Report

During 2025, total operating revenues for ACGME-I amounted to $3.4 million.

Operating revenue comes primarily from annual fees charged to programs accredited during the year, which accounted for 70.4 percent of total operating revenues in 2025. Revenues from contracts for educational services and the accreditation of specified Sponsoring Institutions and programs accounted for an additional 26.5 percent. The balance of revenues came from fees for applications by programs not specified under contracts.

Note: ACGME-I's fiscal year runs from 1 January-31 December. These figures represent ACGME-I audited results from Fiscal Year 2025.

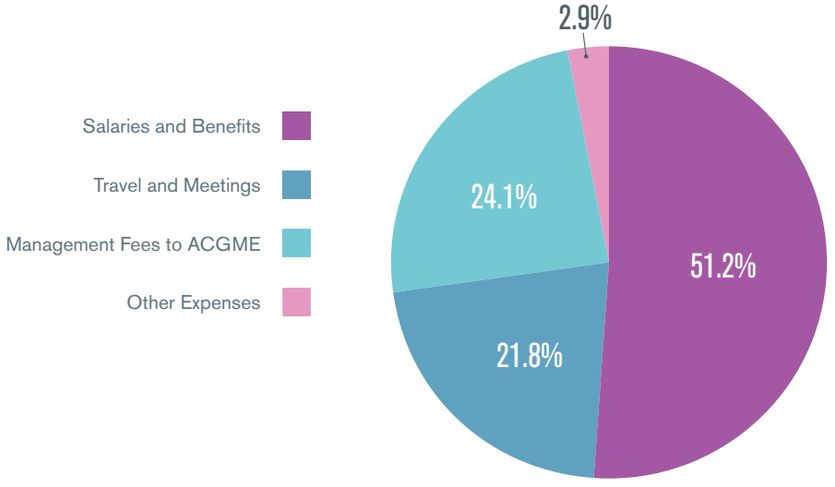
2025 Operating Revenue		
Annual Fees	$2,379,000	70.4%
Contract Revenue	$893,953	26.5%
Application Fees	$105,000	3.1%
TOTAL REVENUES	**$3,377,953**	**100.0%**



During 2025, total operating expenses amounted to $3.5 million.

Salaries and benefits accounted for 51.2 percent of ACGME-I's total annual expenses. Travel and meetings represented 21.8 percent of expenses. Management fees paid to the Accreditation Council for Graduate Medical Education (ACGME) accounted for 24.1 percent of total expenses.

2025 Operating Expenses		
Salaries and Benefits	$1,798,033	51.2%
Travel and Meetings	$764,557	21.8%
Management Fees to ACGME	$844,488	24.1%
Other Expenses	$102,092	2.9%
TOTAL EXPENSES	**$3,509,170**	**100.0%**



*Only Singapore had accredited programs in these years.

Other Income/Expenses of $1,229,326 primarily consists of unrealized investment gains.

Based on operating results and other income/expenses, net income in 2025 was $1,098,109. This includes $131,217 of net loss from operations and other income of $1,229,326.

Summary of Results	
Operating Revenues	$3,377,953
Operating Expenses	$3,509,170
NET EARNINGS FROM OPERATIONS	**($131,217)**
Other Income/Expenses (Investment and Other)	$1,229,326
NET INCOME	**$1,098,109**





The Mission of ACGME International is to improve health care by assessing and advancing the quality of resident physicians' education through accreditation. We protect the interests of residents and improve the quality of teaching, learning, research, and professional practice with the ultimate goal of benefiting the public that our accredited programs and graduates serve.

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